NEWCASTLE BRIDGE CLUB

Committee Meeting Agenda

Date/Time of Meeting: 12th April 2018 to start at 1.15pm

Agenda Items:

- 1 Apologies: Ken Wilks
- 2 Minutes of previous Committee meeting dated Thursday 08 March 2018
- **3** Correspondence 3.1 Central Coast Bridge Club pairs event JuB 4 Carry-over Issues: 4.1 NBC 50th anniversary - update JB 4.2 Membership renewals - update KW? 4.3 Congress - update JB KW? 4.4 Chair replacement 4.5 Thursday night Bridge – reaction? JB 4.6 Website tidy up JuB 5 Financial Reports ΤW (Including discussion re Financial projections) 6 New Business: 6.1 Bridge for Brains JuB 6.2 Country Teams event AK 6.3 Club Teams Championship format JB
- 7 Date for the next committee meeting: Thursday 10 May at 1.15pm



Minutes of Committee Meeting

Date / Time of Meeting: Thursday 12 April 2018 starting at 1.15 pm

Attendees: J Biddlecombe, J Butel, A Kearney, D Puddicombe T Wagstaff

- 1 APOLOGIES: J Boyd, P Peterson, K Wilks
- 2 MINUTES: Tony moved that the minutes of the meeting on 08 March 2018 be accepted. Ailsa seconded the motion. The minutes were accepted, and Jeff signed the minutes as a true record of the meeting.

3 CORRESPONDENCE:

3.1 *Letter from Central Coast Bridge Club* re a Pairs event on Saturday July 14. They have requested that clubs send pairs to the event.

Action: Julie to follow up re further details of the event (cost to enter, entry conditions, deadline)

- **3.2 NSWBA meeting** Wed 18/4 at Central Coast Leagues Club. Objective is to find ways for clubs to help each other to enhance experience of members and ensure the clubs prosper. Action: Jeff will attend. Jeff to contact NSWBA to advise attendance
- 3.3 Email from member requesting "the Committee to consider showing the scores on Bridgemate again but by doing it with a show of hands for and against before each session". As the decision to remove scores was made after a vote at the 2016 AGM, the Committee cannot vote to change this rule at a Committee meeting only. Action: Jeff to advise the member in writing of the options to pursue the request, namely that in accordance with the Constitution (Clause 27), members would need to put forward a written request to convene a special general meeting. The request would need to state the purpose of the special meeting and include proposals as to how the issues previously identified would be managed; and signed by a minimum of 14 members (5% of total membership). Jeff will also suggest that the request be tabled prior to the next AGM (September) and voted upon then, as it is time consuming and complicated to call a special meeting.

4 CARRY-OVER ISSUES:

4.1 NBC 50th anniversary:

Jeff advised that some members were concerned that the date proposed clashes with the Coffs Harbour Congress. Jeff has looked at alternative dates but there are issues with all the available options, so we will stick with 19 August.

Action: Jeff to continue with organizing the event and will call for assistance when required.

4.2 Membership Renewals:

Cut off date for renewals has now passed. The membership of approximately 32 members has been cancelled. *No further action*

4.3 Newcastle Bridge Club Congress:

Brochures have been printed and registrations are being received. Dave advised that he has emailed 34 clubs; he has received one bounce back and no responses.

Action: Jeff to visit the venue and check facilities, including the kitchen. Jeff will call for volunteers shortly.

4.4 Replacement Chair:

Has been ordered and is due for delivery 13 April. *Action: No further action*

4.5 Thursday Night Bridge Cancellation:

Most members understand the reasons for the decision. *Action: No further action*

4.6 Website Clean Up:

The post on the website re Volunteer drivers has been removed and replaced by a link on the home page; Congress details have been updated; Committee meeting minutes have been updated. *Action: Ongoing*

5 FINANCIAL REPORTS:

5.1 Year to Date Reports:

YTD Table fees are slightly lower than last year, and 2.5% below budget. Expenses are favourable to budget mainly due to the timing of capitation charges. All other variations as previously reported.

5.2 5-Year Projection:

Tony tabled a 5-Year budget projection. Based on the assumptions made, the budget appears to be under control. The cash flow projection indicates there may be a deficit in cash provisioning of around \$30000 by 2023. While there does not appear to be any need for corrective action in the short term, table fee increases may be required at some point to fund the deficit in budget (noting that there has been no increase in the last 10 years).

Jeff moved that the Financial Reports be accepted; Dave seconded the motion.

6 NEW BUSINESS:

6.1 Bridge for Brains:

Details have been received for this year's Bridge for Brains event for which we have registered. The event will be held at our regular Wednesday session on 2 May. Donation envelopes will be available for any members who wish to donate.

Action: Julie to liaise with dealers; announcements to be made at the club the week prior to the event (director)

6.2 Country Teams Event:

As previously advised to members, the Country Teams Qualifying will be held on Mondays 14/21/28 May and Wednesdays 9/16 May. The final will be on Sunday 2 June – refreshments will be provided after the final.

Action: (a) Ailsa to provide details to Julie so that an email can be sent to all members and a notice posted on the website. (b) Registration forms will be available at the club from next week. (c)Event will be promoted at club sessions by Directors. (d) Ken will direct the Final and will contact other clubs leading up to the event.

6.3 Club Teams Championship Format:

Jeff proposed that there be no Qualifying rounds for the Club Teams Championship (scheduled for Saturdays 12/19 May) and that instead there would be a one-day event consisting of a morning and afternoon session (Final) on Sunday 22 July – as for the Club Pairs Championship. Jeff advised that he had discussed this with Ken Wilks, Peter Peterson and Rosalie Broughton who were all in agreement. All at the meeting voted to accept the proposal.

Action: Julie to advise all members by email and post an announcement on the website.

6.4 Change to Director Status:

Jeff advised that Ken Wilks' Director status has been promoted from C2 to C1 level following approval by the State Director of Directors

7 NEXT COMMITTEE MEETING:

The next committee meeting will be Thursday 10th May commencing at 1.15pm (the 2nd Thursday in the month).

Meeting concluded at 2.35 pm

Confirmed to be a true record of the meeting

Dave Puddicombe 10/5/18 (on behalf of Jeff Biddlecombe)

		March	YTD	March 2018		Full Y	/ear	
	Note	Actual	Actual	Budget	Prev Yr	Budget	Update	Re
ncome								
Wednesday SV play		348	5,578	6,336	7,589	8,520	8,100	Т
Thursday day		1,287	10,473	8,712	5,975	11,832	13,300	
Thursday night		0	2,344	3,510	3,136	4,680	4,000	
Friday day		1,335	11,059	11,760	11,868	15,792	15,000	
Saturday day		879	8,185	8,934	8,826	11,976	10,200	
Monday day		788	7,257	8,298	8,371	11,340	9,300	
Monday night		906	4,821	3,936	4,189	5,190	5,800	
Tuesday day		1,615	15,791	15,720	16,031	21,336	20,700	
Wednesday day		897	8,409	8,694.0	8,835	11,736	10,900	
Table Fees Sub-total		8,055	73,917	75,900	74,820	102,402	97,300	-
Congress		-,		0	,	16,000	16,000	Jel
Subscriptions		210	10,515	11,500	10,500	11,500	11,500	
Country Teams/GNOT/HICT (Net)			775	800	1,088	1,700	1,700	
Board Dealing		96	1,544	1,350	1,726	1,800	2,000	ту
Other Income		10	267	1,000	300	300	400	
Total Income		8,371	87,018	89,550	88,434	133,702	128,900	+-
		0,011	01,010	00,000			0,000	_
Expenses					=			_
Accounting			1,700	1,800	1,700	1,800	1,700	τv
Advertising			41	0		0	100	Je
Capitation (ABF)	В		35	4,700	77	4,850	4,850	Ju
Cleaning		774	7,357	7,500	7,246	10,000	10,000	Ju
Affiliation Fee (NSWBA)			2,844	2,600	2,538	2,600	2,850	Ju
Directors				200		200	225	PF
Congress				0		14,000	14,000	Je
Computer Systems			1,011	225		300	1,000	ΤV
Consumables		281	2,977	3,150	2,398	4,200	4,000	ΤV
Depreciation				0		8,000	8,000	ΤV
Donations				0		200	200	Ju
Electricity			2,480	3,100	3,743	4,000	3,400	ΤV
Insurance			2,231	2,400	2,133	2,400	2,400	ΤV
Training			225	200	132	200	200	Je
Misc Equipment		197	965	1,125	1,555	1,500	1,000	ΤV
Printing, Stationery, Post		271	3,403	2,475	2,116	3,300	3,500	Ju
Prizes		1,153	4,593	4,300	5,256	6,400	6,400	K٧
Rates		572	8,469	8,900	8,149	11,200	11,200	ΤV
Refreshments		325	2,825	2,925	2,801	3,900	3,900	ĸ١
Repairs and Maintenance		551	5,158	3,600	3,041	4,800	5,800	DF
Subscriptions/Memberships			95	100	44	100	100	τv
Social		69	2,779	2,300	1,144	2,600	3,600	?
Masterpoints	Α		754	2,300	763	3,000	3,000	ĸ٧
State/National comps			1,291	1,900	1,758	3,100	3,000	тν
Telecommunications		110	976	1,350	1,438	2,000	1,500	τv
Office Wages & Super		797	7,930	7,800	7,431	10,400	10,500	тν
Wages - NPD		840	7,990	7,020	5,680	9,360	10,500	TV
Total Expenses		5,940	68,129	71,970	61,143	114,410	116,925	-
								+
Surplus/(deficit) from Bridge		2,431	18,889	17,580	27,291	19,292	11,975	
Other Income & Expenses							4	_
Interest Income			1,414	1,380	1,504	1,840	1,900	τv
Loss on Asset disposals				0				TV
Unusual Expenses				0	0			ΤV
Total surplus (deficit)		2,431	20,303	18,960	28,795	21,132	13,875	1
								_

Newcastle Bridge (Club								
Treasurers Report									
March 2018									
Funds on hand at 3	31 March 201	8	Int Rate	Maturity					
Cheque acc	ount	\$13,311							
Online Save		\$32,398	1.25%	On call					
Term Depos	bit 🛛	\$85,285	2.00%	30-Apr-18		To be confirm	med		
		\$130,994							
Table count per se	ssion								
			March YTD			Prior Yea	ar comparis	son	
		Budget	Actual	Variance	%	Prior Year compar Pr Year Variance			
		_ 44901	. 10100		,0				
Wednesday	Night(SVP)	264.0	245.5	-18.5	-7.5%	329.0	-83.5	-25.4%	
Thursday	Day	363.0	449.5	86.5	19.2%	267.0	182.5	68.4%	
Thursday	Night	156.0	106.0	-50.0	-47.2%	139.5	-33.5	-24.09	
Friday	Morning	490.0	474.0	-16.0	-3.4%	508.5	-34.5	-6.89	
Saturday	Afternoon	382.0	351.5	-30.5	-8.7%	376.5	-25.0	-6.6	
Monday	Afternoon	355.0	318.0	-37.0	-11.6%	358.5	-40.5	-11.39	
Monday	Night	173.0	210.5	37.5	17.8%	184.5	26.0	14.19	
Tuesday	Morning	655.0	659.0	4.0	0.6%	672.5	-13.5	-2.0%	
Wednesday	-	372.0	369.5	-2.5	-0.7%	386.0	-16.5	-4.3%	
Total		3210.0	3183.5	-26.5	-0.8%	3222.0	-38.5	-1.2%	
Profit & Loss Com	ments - year	to date							
	.					N 4 000			
v Budget			ns below bud new member	-					
	Expenses -	Timing savin	igs from unpa	aid ABF ac	counts	for Capitation	and Dec C)tr	
	masterpoints partly offset by extra expenses for repairs & maintenance,								
	non playing director, and printing & stationery								
	YTD profit of \$20,303 is temporarily ahead of budget \$18,960								
v Last Year									
	Expenses re	main higher	due to Repa	airs and No	n Playir	ng Director wh	nere the		
	session pay	ment has in	creased to \$	70, and So	cial cos	sts			
No change t	o the full year	update, ind	icating a red	uced profit	of \$13,	875			
Tony Wagstaff									
April 2018									

Newcastle Bridge Club Projected Profit(Loss) 2018 to 2023

		Act	Act	Act		Proj	Proj	Proj	Proj	Proj	Proj
	Factor	2015	2016	2017	Note	2018	2019	2020	2021	2022	2023
Income											
Table fees	1.5%	\$89,300	\$90,900	\$99,100	А	\$97,300	\$98,760	\$100,241	\$101,745	\$103,271	\$104,820
Congress	3%	\$14,100	\$15,800	\$15,600		\$16,000	\$16,480	\$16,974	\$17,483	\$18,007	\$18,547
Subscriptions	3%	\$8,500	\$10,300	\$11,300	В	\$11,500	\$11,845	\$12,200	\$12,566	\$12,943	\$13,331
Interest		\$3,000	\$1,300	\$2,000		\$1,900	\$2,700	\$2,800	\$2,800	\$2,800	\$2,800
Other		\$2,100	\$3,000	\$3,900		\$4,100	\$4,100	\$4,100	\$4,100	\$4,100	\$4,100
Total Income		\$117,000	\$121,300	\$131,900		\$130,800	\$133,885	\$136,315	\$138,694	\$141,121	\$143,598
Expenditure											
Affiliation fees	3%	\$5,800	\$6,600	\$7,300	В	\$7,700	\$7,931	\$8,169	\$8,414	\$8,666	\$8,926
Congress	3%	\$15,600	\$12,700	\$13,100		\$13,500	\$13,905	\$14,322	\$14,752	\$15,195	\$15,651
Depreciation		\$6,800	\$7,000	\$7,100		\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Electricity	3%	\$4,700	\$5,000	\$4,500		\$3,400	\$3,502	\$3,607	\$3,715	\$3,826	\$3,941
Insurance	3%	\$3,600	\$3,800	\$2,300		\$2,400	\$2,472	\$2,546	\$2,622	\$2,701	\$2,782
Prizes	3%	\$4,400	\$5,800	\$6,800		\$6,800	\$7,004	\$7,214	\$7,430	\$7,653	\$7,883
Rates	3%	\$8,400	\$8,800	\$10,600		\$11,200	\$11,536	\$11,882	\$12,238	\$12,605	\$12,983
Refresh/Consum	3%	\$8,800	\$7,000	\$7,800		\$7,900	\$8,137	\$8,381	\$8,632	\$8,891	\$9,158
Repairs & Maint	3%	\$6,300	\$5,900	\$4,800		\$5,800	\$5,974	\$6,153	\$6,338	\$6,528	\$6,724
Social	3%	\$3,000	\$2,400	\$1,500		\$3,600	\$3,708	\$3,819	\$3,934	\$4,052	\$4,174
Cleaners	3%	\$9,400	\$9,700	\$9,800		\$10,000	\$10,300	\$10,609	\$10,927	\$11,255	\$11,593
Office wages & super	3%	\$9,100	\$10,400	\$10,300		\$10,500	\$10,815	\$11,139	\$11,473	\$11,817	\$12,172
NP Director	3%	\$100	\$5,000	\$7,900		\$10,500	\$10,815	\$11,139	\$11,473	\$11,817	\$12,172
Other	3%	\$14,600	\$13,100	\$14,100		\$15,600	\$16,068	\$16,550	\$17,047	\$17,558	\$18,085
Total Expenses		\$100,600	\$103,200	\$107,900		\$116,900	\$120,167	\$123,530	\$126,995	\$130,564	\$134,244
Surplus before special expenses		\$16,400	\$18,100	\$24,000		\$13,900	\$13,718	\$12,785	\$11,699	\$10,557	\$9,354
Special expenses			\$23,600		С		\$3,000				
Net Profit/Loss		\$16,400	-\$5,500	\$24,000		\$13,900	\$10,718	\$12,785	\$11,699	\$10,557	\$9,354
Notes											

Notes

A Assumes net growth in player participitation of 1.5% pa

B Annual subscriptions should adjust over years to compensate for increased State & National registration charges

C Suggested subsidy amount available for 50 year birthday party

Newcastle Bridge Club

Maintenance and Asset Replacement Schedule

March 2018

Annual cost inflation	3%				Current						
	Cost when	Year	Asset	Renewal	Estimated						
Description	Acquired	Acquired	Life	Year	Repl Cost	2018	2019	2020	2021	2022	2023
	(some ests)				·						
Building)										
Office Upgrade	\$2,000	1999	25	2024	\$4,188	\$3,183	\$3,350	\$3,518	\$3,685	\$3,853	\$4,020
External lighting	\$1,000	2004	20	2024	\$1,806	\$1,264	\$1,355	\$1,445	\$1,535	\$1,625	\$1,716
Kitchen facilities	\$9,000	2008	15	2023	\$14,022	\$9,348	\$10,283	\$11,218	\$12,152	\$13,087	
Blinds for windows	\$2,000	2009	15	2024	\$3,116	\$1,870	\$2,077	\$2,285	\$2,493	\$2,701	\$2,908
Painting inside	\$6,000	2015	8	2023	\$7,601	\$2,850	\$3,801	\$4,751	\$5,701	\$6,651	
Painting outside	\$6,300	2015	8	2023	\$7,981	\$2,993	\$3,991	\$4,988	\$5,986	\$6,983	
Gutters & Downpipes	\$2,000	2008	20	2028	\$3,612	\$1,806	\$1,987	\$2,167	\$2,348	\$2,528	\$2,709
Roof replacement - main	\$32,000	2008	25	2033	\$67,001	\$26,800	\$29,480	\$32,160	\$34,841	\$37,521	\$40,201
Roof - awning	\$3,000	2008	20	2028	\$5,418	\$2,709	\$2,980	\$3,251	\$3,522	\$3,793	\$4,064
Toilets - Male	\$7,000	2013	15	2028	\$10,906	\$3,635	\$4,362	\$5,089	\$5,817	\$6,544	\$7,271
Toilets - Female	\$6,000	2008	15	2023	\$9,348	\$6,232	\$6,855	\$7,478	\$8,102	\$8,725	
Premises rewiring	\$5,500	2015	20	2035	\$9,934	\$1,490	\$1,987	\$2,484	\$2,980	\$3,477	\$3,974
Storage shed	\$1,540	2016	20	2036	\$2,781	\$278	\$417	\$556	\$695	\$834	\$973
Window renovations	\$2,900	2016	20	2036	\$5,238	\$524	\$786	\$1,048	\$1,310	\$1,571	\$1,833
Foyer re-model	\$2,900	2016	20	2036	\$5,238	\$524	\$786	\$1,048	\$1,310	\$1,571	\$1,833
Solar Panels	\$10,500	2016	15	2031	\$16,359	\$2,181	\$3,272	\$4,362	\$5,453	\$6,544	\$7,634
Equipment											
Table cloths	\$1,000	2012	7	2019	\$1,230	\$1,054	\$1,230				
PA System	\$1,398	2000	20	2020	\$2,525	\$2,273	\$2,399	\$2,525			
Card Dealer 1	\$4,000	2017	6	2023	\$4,776	\$796	\$1,592	\$2,388	\$3,184	\$3,980	\$4,776
Card Dealer 2	\$3,500	2013	6	2019	\$4,179	\$3,483	\$4,179				
Chairs	\$13,028	2005	16	2021	\$20,906	\$16,986	\$18,293	\$19,599			
Air Conditioning - Hall	\$15,972	2010	15	2025	\$24,884	\$13,271	\$14,930	\$16,589	\$18,248	\$19,907	\$21,566
Air Conditioning - Office	\$1,436	2014	15	2029	\$2,237	\$597	\$746	\$895	\$1,044	\$1,193	\$1,342
Carpet	\$5,000	2009	9	2018	\$6,524						

Copier	\$1,600	2012	7	2019	\$1,968	\$1,687	\$1,968				
Bridgemates 1	\$3,975	2010	10	2020	\$5,342	\$4,274	\$4,808	\$5,342			
Bridgemates 2	\$2,207	2013	10	2023	\$2,966	\$1,483	\$1,780	\$2,076	\$2,373		
Folding Tables	\$1,173	2011	15	2026	\$1,827	\$853	\$974	\$1,096	\$1,218	\$1,340	\$1,462
Dishwasher	\$3,599	2012	8	2020	\$4,559	\$3,419	\$3,989	\$4,559			
Large Screen	\$4,199	2014	8	2022	\$5,319	\$2,660	\$3,324	\$3,989	\$4,654	\$5,319	
Grounds											
Pathways	\$3,200	1992	40	2032	\$10,439	\$6,785	\$7,046	\$7,307	\$7,568	\$7,829	\$8,090
Fence - Rear	\$1,000	2008	10	2018	\$1,344	\$1,344	\$1,478				
Fence - Front	\$4,663	2014	25	2039	\$9,763	\$1,562	\$1,953	\$2,343	\$2,734	\$3,124	\$3,515
Fence - East side	\$1,000	1999	25	2024	\$2,094	\$1,591	\$1,675	\$1,759	\$1,843	\$1,926	\$2,010
Fence - West side	\$1,000	1999	25	2024	\$2,094	\$1,591	\$1,675	\$1,759	\$1,843	\$1,926	\$2,010
Car park re-sealing	\$15,000	2017	15	2032	\$23,370	\$1,558	\$3,116	\$4,674	\$6,232	\$7,790	\$9,348
Expected Special Expense	es and Ass	et Replac	cements	5							
Carpet replacement	\$11,750	2018	8	2026	\$14,885		\$1,861	\$3,721	\$5,582	\$7,443	\$9,303
Table cloths replacement Card Dealer 2	\$1,500	2019	5	2024	\$1,739			\$348	\$696	\$1,043	\$1,391
replacement	\$4,200	2019	6	2025	\$5,015			\$836	\$1,672	\$2,508	\$3,343
Copier replacement	\$1,800	2019	5	2024	\$2,087			\$417	\$835	\$1,252	\$1,670
Fence - rear	.	0040	4.0		A <i>i</i> a <i>i</i> a			• • - -	AA AA	\$ =0.4	* ~~~
replacement	\$1,300	2019	10	2029	\$1,747			\$175	\$349	\$524	\$699
PA System replacement Bridgemates 1	\$2,500	2020	20	2040	\$4,515				\$226	\$452	\$677
replacement	\$5,000	2020	10	2030	\$6,720				\$672	\$1,344	\$2,016
Dishwasher replacement	\$5,000	2020	8	2028	\$6,334				\$792	\$1,584	\$2,375
Chairs replacement	\$21,000	2021	15	2036	\$32,717					\$2,181	\$4,362
Large screen replacement	\$5,200	2022	8	2030	\$6,587						\$823
Card Dealer 1	φ <u></u> 0,200	2022	0	2030	φ0,50 <i>1</i>						φ023
replacement	\$4,800	2023	6	2029	\$5,731						\$0
Renovate kitchen	\$14,000	2023	15	2038	\$21,812						\$0
Renovate ladies toilets	\$9,000	2023	15	2038	\$14,022						\$0
Repaint Inside & Outside	\$16,000	2023	8	2031	\$20,268						\$0
Funding Target						\$134,954	\$156,785	\$170,245	\$159,695	\$180,673	\$159,914

Newcastle Bridge Club Projected Cash Flows for 2018 to 2023 March 2018

	Proj 2018	Proj 2019	Proj 2020	Proj 2021	Proj 2022	Proj 2023
Projected Profit before Special	* 4 * • • • • •	* • • - • •	* • • - - -	.		* ••• •• •
Expenses	\$13,900	\$10,718	\$12,785	\$11,699	\$10,557	\$9,354
add back Depreciation	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Projected cash surplus for year						
before special expenses	\$21,900	\$18,718	\$20,785	\$19,699	\$18,557	\$17,354
Expected Special Expenses and Replaceme Assets	ents of					
Carpet	-\$11,750					
Bridgemates			-\$5,000			-\$3,000
Dishwasher			-\$5,000			
Chairs				-\$21,000		
TV screen					-\$5,200	
Kitchen makeover						-\$14,000
Paint inside & outside						-\$16,000
Ladies toilets update						-\$9,000
Other items, each <\$5,000	-\$1,000	-\$9,800	-\$3,500	-\$1,000	-\$1,000	-\$1,000
Total	-\$12,750	-\$9,800	-\$13,500	-\$22,000	-\$6,200	-\$43,000
Net Funds change for the year	\$9,150	\$8,918	\$7,285	-\$2,301	\$12,357	-\$25,646
Cash at start of year	\$120,000	\$129,150	\$138,068	\$145,353	\$143,052	\$155,409
Cash at end of year	\$129,150	\$138,068	\$145,353	\$143,052	\$155,409	\$129,763

Replacements allowed for at end of 2023

		When Required	Total Required	Amount Provisioned
Major	Air Conditioning	2025	\$25,000	\$22,000
	Carpark surface Roof	2032	\$23,000	\$9,000
	Replacement	2033	\$67,000	\$40,000
All other items taken into account				\$89,000
	Total			\$160,000